HERA Primary Academy Trust

Chief Executive Officer - Mrs Dawn Baker



Edmund Carr LLP 146, New London Road, Chelmsford Essex. CM2 0AW. Our Ref: FIN/DB/sp

4th December 2019.

Dear Sirs,

Thank you for your letter of comment (management letter) for the period ended 31 August 2019.

The Trustee's acknowledge and thank you for the report and the presentation of the accounts on the 28th November 2019 by Mr Tom York.

The Trustee's response to the points raised in the report are as follows:

- 1. All Business Declaration forms are up to date and correct and all information is uploaded to the HERA Primary Academy Trust website. Current systems have been reviewed and amended to ensure that this is maintained in line with statutory expectations.
- 2. The trust has now agreed that approval of bank reconciliations can be evidenced via email if the CEO/Accounting officer is not available in person.

We would like to take this opportunity to thank your staff for carrying out our audit and for all your help during this process.

Yours faithfully,

D Baker CEO

I Bailey

Chair of Board of Trustees

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The HERA Primary Academy Trust is a company registered in England and Wales. Company Number: 10571943